



BOARD LEAPFROG IS A COMBINATION OF ONLINE FOUNDATIONAL TRAINING. PLUS A ONE-DAY IN PERSON SESSION WHERE YOU CAN LEARN FROM PEERS!

Prior to attending the in-person live training, you will be asked to complete two comprehensive and foundational modules of training:

#### LEGAL ESSENTIALS

FOUR ONLINE MODULES. ABOUT 1.5 HOURS TOTAL:

- Key Legal Concepts for Non-Profit Directors
- Fiduciary Duties of a non-profit director
- Director liability and conflicts of interest
- Common Legal risks facing non-profit organizations

VIRTUAL. SELF-PACED



#### FINANCIAL ESSENTIALS

FIVE ONLINE MODULES. ABOUT 3 HOURS TOTAL:

- Finance best practices for strong non-profits
- · Key concepts for non-accountants
- Reading & understanding financial statements
- Working with the External Auditor
- Overseeing the Organization's financial controls

VIRTUAL. SELF-PACED





**COFFEE & NETWORKING** 

FROM 8:30 AM

#### GOVERNANCE FUNDAMENTALS

9:00 - 10:15 AM

SO YOU'RE A DIRECTOR... USING YOUR PASSION TO FUEL THE BOARD'S WORK

WHAT IS TODAY'S GOVERNANCE ALL ABOUT?

RECAP OF KEY CONCEPTS DIRECTORS NEED TO KNOW

#### UNDERSTANDING YOUR ROLE AS DIRECTOR:

- Legal duties as a director
- Asking good questions
- Wearing multiple 'hats' as a director

#### WHAT DOES GREAT GOVERNANCE LOOK LIKE?

10:15 - 11:00 AM

- Setting the tone: Role of board chair
- The board's relationship with the Executive Director
- Creating a positive and healthy environment for making decisions
- Better director preparedness, engagement & discussions

**REFRESHMENT BREAK - 15 MINS** 

#### GOOD GOVERNANCE AS A 'SYSTEM'

11:15 - 12:00 PM

- Aligning on goals & priorities
- Making the Board's work make sense
- Important sources of the board's information

#### LIGHT LUNCH AND NETWORKING

12:15 - 1:00 PM



#### GETTING BOARD CULTURE RIGHT

#### DEALING WITH CONFLICT

1:00 PM - 1:30 PM

- Good conflict or bad conflict? Healthy debate is your friend
- Avoiding groupthink
- Techniques to try when things are going wrong

#### MANAGING & MEASURING EFFECTIVENESS

1:30 PM - 2:30 PM

#### THE DELICATE MATTER OF EXECUTIVE DIRECTOR PERFORMANCE REVIEWS

- Designing an effective process
- Importance of obtaining objective feedback
- Making It A Positive & Beneficial Experience

#### **KEY BOARD POLICY AND PROCESSES:**

- Director recruiting and Improving board composition
- Succession Planning
- Board effectiveness evaluations
- Continuous governance evolution making sustainable improvements

AFTERNOON BREAK - 15 MINS

ROLE PLAY ACTIVITY:
MODELLING GREAT BOARD SKILLS

2:45 - 4:00 PM

WRAP-UP & DEBRIEF

4:00 - 4:30 PM

## **IDEAL FOR**

NEW BOARD MEMBERS
EXECUTIVE DIRECTORS
& ANYONE CONSIDERING
JOINING A BOARD IN
FUTURE

## BOARD LEAPFROG

SIMPLIFY BOARD WORK & MAKE A GREATER IMPACT

KATHRYN COSGROVE CMC MBA Founder & Lead Facilitator

#### MEET YOUR COACH

As a governance consultant and former partner at Canada's largest professional services firm, I've advised numerous non-profit boards on how they can improve governance, and even developed a brand new software tool to measure board effectiveness. But I still felt something was missing, and non-profit directors still needed support.

Do you ever feel that you're not sure what your role is as a director? Maybe the board's activities are overwhelming, confusing, or not as organized than you would like? Maybe you're a new board chair or director and need some foundational concepts to help you be effective in your new role.

If this sounds like you, not to worry - you're in the right place.

Our team at Cosgrove & Co. created the Board Leapfrog program to help nonprofit directors and senior leaders focus on what's really important, gain confidence in their role so they can ask the right questions, and make rapid progress on the stuff that matters. This course is based on our real-life work supporting non-profit and other boards, and my past life running a busy board.

And thanks to some corporate friends who have provided generous support for this program, we can now pass on our knowledge on to you! As they say, why work harder? Board Leapfrog helps you work smarter.

Hope to see you soon! If you have questions, feel free to contact me at kathryn@boardleapfrog.ca.

Your registration fee covers all self-paced virtual training, one day of live in-person training, lunch, snacks, beverages and all course materials.

FOLLOW @BOARDSLIVE FOR FREE TIPS AND TRICKS!











### **REGISTRATION FEES**

Subsidized rate, per person (plus applicable taxes):

INDIVIDUALS NOT AFFILIATED WITH A BOARD

ORGS WITH ANNUAL BUDGETS LESS THAN \$350k

ORGS WITH ANNUAL BUDGETS LESS THAN \$1M

ORGS WITH ANNUAL BUDGETS OF \$1M to \$5M

ORGS WITH ANNUAL BUDGETS OVER \$5M

\$1199

sign up online

## **REGISTER TODAY**

http://boardleapfrog.ca

\*\* LIMITED AVAILABILITY \*\*



# WANT TO BECOME A BOARD LEAPFROG TRAINER?

We offer a specialized
Train the Trainer Program that might interest you!

## UPCOMING PROGRAMS IN OUR BOARD LEAPFROG SERIES

- BRAND NEW BOARD ADMIN
- BRAND NEW BOARD CHAIR
- ADVANCED TOPICS FOR EXPERIENCED BOARD MEMBERS
- SPECIAL TOPICS IN NON-PROFIT GOVERNANCE

BOARD LEAPFROG IS A SOCIAL ENTERPRISE OPERATED BY AND A PRODUCT OWNED BY

COSGROVE & CO STRATEGY CONSULTING LTD. 2526 AGRICOLA STREET, SUITE 6 HALIFAX, NS B3K 4C5

WWW.COSGROVEANDCO.CA